

Executive Delivery Risk Snapshot



A clear, shared view of delivery reality for executives accountable for outcomes

Major change programmes rarely fail suddenly.

They fail quietly, over time through missed signals, delayed decisions and well-intentioned optimism.

The **Executive Delivery Risk Snapshot** provides a single, executive-level view of delivery health, designed to help senior leaders understand what really matters, what needs attention, and when intervention makes a difference.

It cuts through delivery noise and answers one essential question:

'Are we confidently on track or are risks building that will impact outcomes if left unaddressed?'

Why executives rely on this Snapshot

Executives don't need more reporting.

They need confidence that what they're being told reflects reality.

This Snapshot exists because:

- Status reports often arrive too late
- Risk is frequently softened for escalation
- Delivery activity can look healthy while outcomes quietly erode

The Snapshot restores clarity, visibility and shared understanding early.

The executive view of delivery risk

We assess delivery through six outcome-focused lenses that matter to Boards, CEOs, COOs and CIOs alike not project mechanics.

1. Strategic Alignment

Are we still delivering what the business actually needs?

We assess:

- Clarity of business intent
- Alignment between outcomes and execution
- Risk of 'successful delivery, failed strategy'

Executives gain confidence that effort, investment and attention remain pointed in the right direction.

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2. Leadership & Ownership

Is accountability real, active and effective?

We assess:

- Sponsor engagement and authority
- Decision ownership
- Speed and effectiveness of escalation

This highlights where delivery is waiting for decisions, not effort.

3. Change & Adoption

Will the organisation genuinely change or merely comply?

We assess:

- Business readiness
- Change saturation and fatigue
- Ownership of adoption beyond go-live

Executives see whether value will actually be realised *not just delivered*.

4. Delivery Confidence

Does the plan reflect reality or optimism?

We assess:

- Schedule and dependency realism
- Capacity and execution strain
- Third-party reliance and assumptions

This exposes where confidence is founded and where it is hoped for.

5. Financial & Commercial Exposure

Do we understand where value may be gained or lost?

We assess:

- Cost-to-complete visibility
- Budget leakage risk
- Benefits ownership and measurement clarity

Executives gain early insight into financial risk before it crystallises.

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6. Governance & Control

Are risks surfaced early or masked by reporting?

We assess:

- Quality and honesty of reporting
- RACI clarity
- Whether governance enables or obstructs delivery

This reveals whether leadership is seeing the full picture or a polished version.

How the Snapshot is delivered

Designed for senior leaders who value time and clarity.

Executives receive:

- A single-page Executive Summary
- Clear Red / Amber / Green indicators with explanation
- Plain-English insight — *what it means, not what happened*
- Emerging risk trends, not static snapshots
- A concise 'What needs executive attention now' section

No delivery jargon.

No technical overload.

No blame.

What this enables at executive level

The Snapshot creates:

- Shared truth across leadership
- Earlier, calmer intervention
- More effective sponsorship
- Stronger governance conversations
- Reduced risk of late-stage surprises

It supports decisive leadership without disruption.

'This creates confidence even when the message is uncomfortable.'

When executives use it most effectively

- Complex transformations

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- M&A integration or separation
 - ERP and core system change
 - Multi-vendor programmes
 - Situations where delivery activity is high, but confidence feels low

Our commitment

This is not an audit.

It is not a PMO assessment.

It is not hindsight.

It is an honest, independent executive view of delivery risk grounded in experience, behaviour and outcomes.

Designed to help leaders act early, stay in control and protect value.

Ready for executive clarity?

Book an Executive Delivery Risk Snapshot

A focused engagement that gives leaders confidence, or options, while they still matter.